“Shaping our utility to do the best, for the most, for the longest”

Evaluating Alternatives
Initial Approach

**Scenario 1**
Focus on Short Term Strategies:
- Site flow inefficiencies
- Building and site deferred maintenance
- Code compliance work
- Set up for future work

**Scenario 2**
Long Term Investment at present locations
- Substantial new facilities at present locations
- Renovation of select existing facilities
- Options for phasing
- Requires commitment to long term location

**Scenario 3 - 4**
Long Term investment in new locations
- Substantial new facilities in optimum locations
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Evaluating Alternatives
Scenario 2 – Fifth St.
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Evaluating Alternatives
Scenario 2 – Hawley St.
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HQ / Downtown Facilities

Scenario 0 emerged as a “Status Quo” reactionary alternative which included building replacement at end-of-useful-life. Scenario 2 & 4 remained unchanged from initial analysis

<table>
<thead>
<tr>
<th>Option Finalists</th>
<th>Financial Summary and District Goals for Long Term Strategic Facilities Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>50 year Present Cost (*)</td>
</tr>
<tr>
<td>Scenario 0</td>
<td>Status Quo Facilities</td>
</tr>
<tr>
<td>Scenario 2</td>
<td>Redevelop at Existing</td>
</tr>
<tr>
<td>Scenario 4</td>
<td>Consolidated Facilities</td>
</tr>
</tbody>
</table>

Notes: (*)
- NPV calculations present the full 50 year financial projections (total spending less savings) expressed in 2016 dollars
HQ / Downtown Facilities Option Finalists

Of the seven scenarios developed, analyzed, and evaluated, three (3) Options below are compared as finalists. Note: “Status Quo” assumes no master plan, but new work built to new standards.

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<td>50 year Present Cost (*)</td>
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<tr>
<td>Scenario 0</td>
<td>$116,307,100</td>
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<tr>
<td>Status Quo Facilities</td>
<td>$112,038,527</td>
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<tr>
<td>Scenario 4</td>
<td>$107,385,925</td>
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<td>Consolidated Facilities</td>
<td>$112,038,527</td>
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</tbody>
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