

"THE HPI 5+5"

Through continual learning, we constantly improve the defenses that protect us from the errors all of us can make

1	We all make errors – it's a matter of when, not if
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- These errors follow a recurring pattern, and are predictable and manageable
- Curiosity drives us to examine our practices and learn from our errors
- 4 As employees, we are the solution, not the problem
- Excellence is not the absence of failure, but the presence of process and defenses

Core HPI Concepts Questioning Attitude

Questioning / teleade		
Errors	Defenses	
Critical Steps	Drift	



