Strategic Plan Implementation: Funding Utility Infrastructure for Growth

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Why We're Here Today

- Growth and Economic Development strategic plan item review
 - Overview of staff/consultant efforts on growth funding
- Water/Wastewater strategic plan item review

No decision required today, feedback appreciated



Strategic Plan Implementation Item





Funding Infrastructure for Growth

Historic infrastructure funding options:

- 1. Retail rate increases
- 2. Developer funded

New industry approach:

Consider addressing growth using a similar approach to Mason PUD No. 3's System Impact Fee



New Electric Industry Approach

- Develop a fee for new electric connections that shares the cost of substation and related infrastructure
- Consistent with existing Board policy that "growth pays for growth"
- Staff worked with consultants to understand cost basis



Our Growth Planning Assumptions

- 7(+) stations in 5 years for normal growth
 - Ohme, Chelan, Leavenworth, Wenatchee, Malaga,
 Cashmere, Entiat
 - Additional development efforts underway, such as West Wenatchee
- Historically 20% reserved for reliability
- Over \$15 million per year forecasted cost



Study Results

Average cost of substations and related infrastructure:

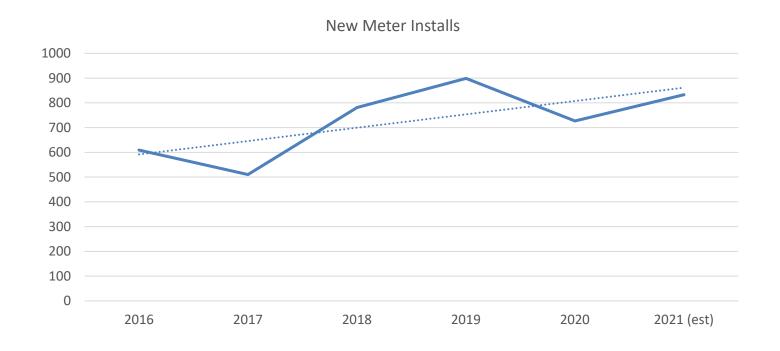
| Average total cost | \$305 / kW |
|---|---------------------|
| Less 20% reserved | <u>(\$61 / kW)</u> |
| Total growth capacity cost | \$244 / kW |
| Less costs included in COSA (residential) | <u>(\$217 / kW)</u> |
| Adjusted capacity cost (marginal cost) | \$27 / kW |

- Equivalent to ~\$1,300 for a 400 A residential service
- Can be further adjusted for load diversity, changed reliability reservation, economic development, etc.



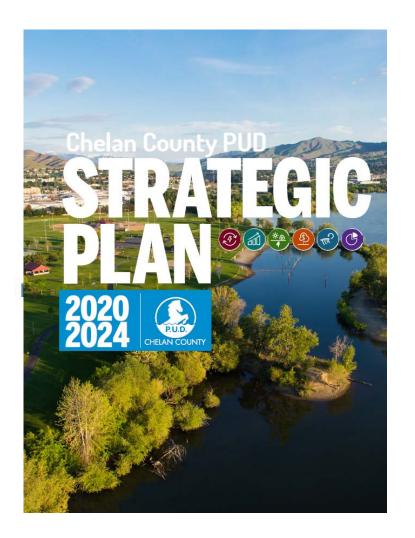
Estimated Electric System Impact

 Approximately \$1 million revenue/year at historic growth rates





Strategic Plan Implementation Item



Water/Wastewater

- Chelan PUD water rates will strongly lean towards self-sustainability, with annual rate increases of around 4% planned between 2020-2024.
- The wastewater rate structure will lean towards self-sustainability, with annual rate increases of around 4% planned between 2020-2024,

Note: Adopted water rate plans assumed \$1,000 increases in water/wastewater System Development Charges (SDC) as an additional self-sustainability approach



Water/Wastewater Growth Funding

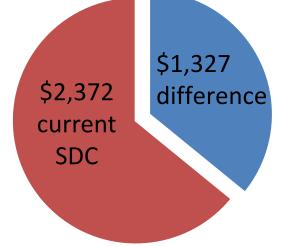
- Consultant study of existing SDCs shows existing charges are well below cost
- Depending on number of new connections, additional fees could reduce future rate pressure
- May consider additional increases in future as part of future rate plans



Water/Wastewater Study Results

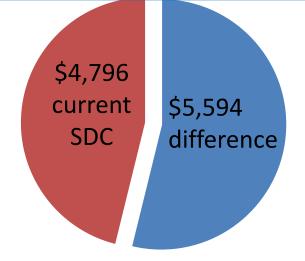
Consultant study results include opportunity cost which staff recommends excluding from the cost recovery target

Water Total Cost \$5,606 per 5/8" connection Staff Recommended Target \$3,700 per 5/8" connection



Wastewater Total Cost \$16,410 per residential equiv.

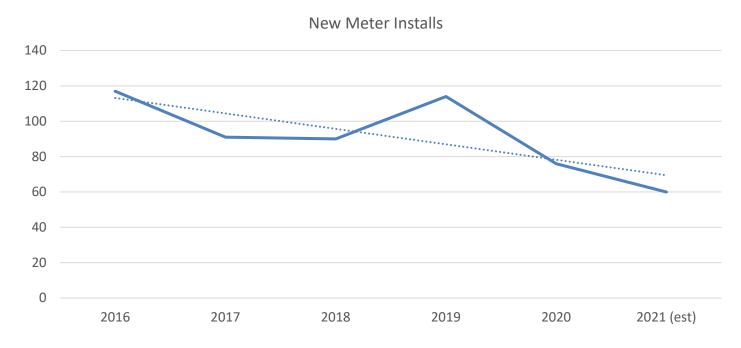
Staff Recommended Target\$10,390 per residential equiv.





Estimated Water System Impact

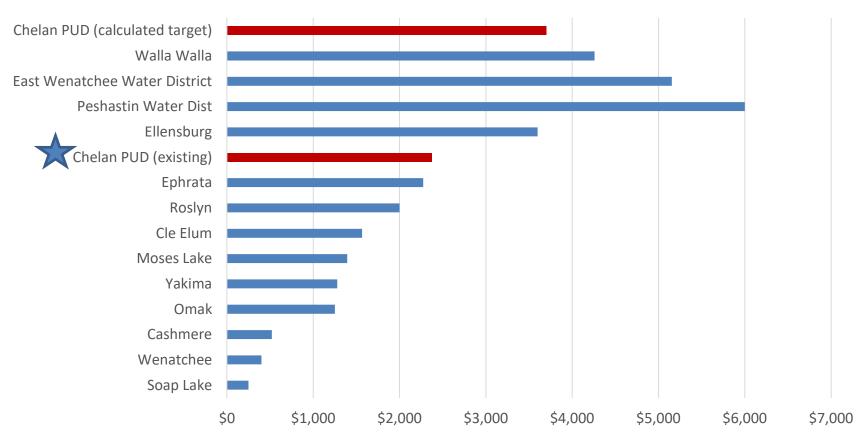
 An increase of \$1,000 per connection would result in \$100,000 revenue for 100 connections (approx. 1.5% rate equivalent)





Water SDC Comparison

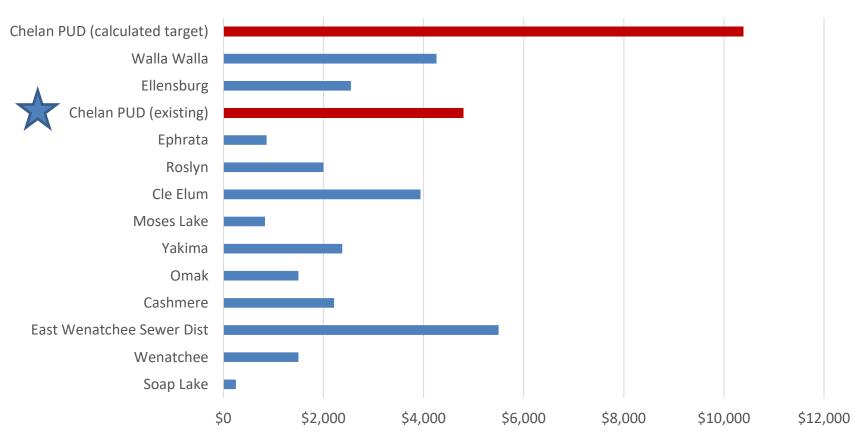






Wastewater SDC Comparison

Wastewater SDC Rate Survey (Single Family)





Next Steps

- Immediate: Incorporate Board feedback
- Summer: Outreach to building and development community
- Fall: Board update and potential action



APPENDICES



Proposed Water SDC Adjustment by Connection Size

| Meter Size | Calculated Cost | Current Fee | Fee with +\$1,000/ERU | Adjustment |
|------------|-----------------|-------------|--------------------------|------------|
| 5/8" | \$5,606 | \$2,372 | \$3,372 | \$1,000 |
| 1" | \$14,015 | \$5,930 | \$8,430 | \$2,500 |
| 1 ½" | \$28,030 | \$11,859 | \$16,860 | \$5,001 |
| 2" | \$44,848 | \$18,975 | \$26,976 | \$8,001 |
| 3" | \$84,090 | \$35,580 | \$50,580 | \$15,000 |
| 4" | \$140,150 | \$59,300 | \$84,300 | \$25,000 |
| 6" | \$280,300 | \$118,600 | \$168,600 | \$50,000 |
| 8" | \$448,481 | \$189,760 | \$269,760 | \$80,000 |
| 10" | \$644,691 | \$272,780 | \$387,780 | \$115,000 |



Wastewater SDC Board Options

| | Calculated Cost | Current | Fee with +\$1,000/ERU |
|---------|-----------------|---------|--------------------------|
| Per ERU | \$16,410 | \$4,796 | \$5,796 |

Migrate SDCs to be assessed in a post-stamp approach, consistent with rates



Water, wastewater fee history

1990's

 Minor adjustments occur attempting to align with cost increases and new connections

2001

- Temporary suspension of SDCs
- Intended to encourage growth

2008

 Reinstatement of SDC amounts in place today



Electric Service Connection Fees

| Service Rating | Single Phase | | Three Phase 208V | | Three Phase 480V | |
|-------------------|--------------|--------------------|------------------|--------------------|------------------|--------------------|
| | Current Fee | With Additional | Current Fee | With Additional | Current Fee | With Additional |
| 1-100A | \$1,100 | \$1,424 | \$2,100 | \$2,661 | \$2,600 | \$3,895 |
| 101-200A | \$1,900 | \$2,548 | \$4,100 | \$5,222 | \$5,500 | \$8,090 |
| 201-400A | \$2,800 | \$4,095 | \$8,300 | \$10,545 | \$9,000 | \$14,180 |
| 401-600A | \$4,700 | \$6,643 | \$11,100 | \$14,467 | \$13,500 | \$21,270 |
| 601-800A | \$5,700 | \$8,290 | \$12,200 | \$16,689 | \$17,800 | \$28,160 |
| 801-1000A | \$5,900 | +\$27/kW | \$15,300 | +\$27/kW | \$20,300 | +\$27/kW |

Fee would be combined with existing Service Connection Fees which include average, estimated costs of transformer, meter and labor to install

Electric Service Connection Fee History

Pre 2000's

- Per Amp
- Based on panel size
- Included meter, transformer and wire costs

2009

- Per panel size
 - Includes average, estimated cost of meter, transformer and labor to install

2019

 Step-wise adjustments to continue closing cost recovery gap

Current Options

 Expands charges to include costs of meter, transformer and marginal costs from substation to customer

400 Amp, single phase fee adjustment history

\$2,360 \$2,300 \$2,800 \$4,095

