

Project Name	Phase	Baseline Finish	Anticipated Finish	Finish Variance	Approved Budget	Estimated Cost at Completion	Cost Variance	Anticipated % to be Spent	Project Approval	Project Start	Comments
RI PH1 Unit B5-B10 Rehabilitation	Execution	March-14	March-14	✔ 0	\$ 132,682,000	\$ 132,682,000	\$ -	✔ 100%	December-03	January-04	
Networks: Fiber Build Out	Execution	December-14	December-14	✔ 0	\$ 98,840,163	\$ 98,840,163	\$ -	✔ 100%	December-00	January-03	
LC Hydro Modernization	Execution	December-11	December-11	✔ 0	\$45,391,662	\$45,391,662	\$ -	✔ 100%	December-01	April-03	
RI PH1 - Units B1-B4 Generator Modernization	Execution	September-13	September-13	✔ 0	\$ 19,600,000	\$ 19,600,000	\$ -	✔ 100%	May-07	June-07	
Chelan River Project	Execution	November-10	November-10	✔ 0	\$ 16,163,000	\$ 15,955,834	\$ (207,166)	✔ 99%	December-06	December-06	
RI Electrical Replacement	Execution	November-14	November-14	✔ 0	\$13,203,572	\$13,203,572	\$ -	✔ 100%	January-04	January-04	
DS-Entiat Valley 115KV Transmission	60% Design	December-13	December-13	✔ 0	\$ 8,051,811	\$ 8,051,811	\$ -	✔ 100%	February-04	February-04	
919 Reservoir	Execution	April-10	April-10	✔ 0	\$ 5,200,000	\$ 4,526,439	\$ (673,561)	✔ 87%	December-07	February-08	
WS - Monitor Water System	Turnover	June-09	June-09	✔ 0	\$ 4,978,577	\$ 3,820,000	\$ (1,158,577)	✔ 77%	September-06	January-09	
DS - Andrew York 230kV Expansion	Closeout	March-09	March-09	✔ 0	\$ 4,887,684	\$ 4,886,937	\$ (747)	✔ 100%	December-06	January-07	
RI Balance of Plant Mechanical - Chelan Water Supply	Execution	March-14	March-14	✔ 0	\$ 3,952,640	\$ 3,952,640	\$ -	✔ 100%	August-03	August-03	
	Execution	June-10	July-10	⚠ -28	\$7,187,509	\$7,187,509	\$ -	✔ 100%	December-05	December-05	
RR Tainter Gate Arm Strengthen	Execution	November-10	November-10	⚠ -8	\$ 3,600,000	\$ 3,600,000	\$ -	✔ 100%	September-07	October-07	
DS-Waterfront Substation	Closeout	December-09	December-09	✔ 0	\$ 3,070,631	\$ 2,999,253	\$ (71,378)	✔ 98%	December-06	February-07	
RI Trashrake	Closeout	December-09	December-09	✔ 0	\$3,140,551	\$3,200,000	\$ 59,449	⚠ 102%	January-06	February-06	
DS-Entiat Valley Substation Upgrade	100% Design	December-10	December-10	✔ 0	\$ 3,000,000	\$ 3,000,000	\$ -	✔ 100%	December-05	April-08	
RI PH 1 - McKenzie 115kV Rebuild	100% Design	November-10	November-10	✔ 0	\$3,000,000	\$3,000,000	\$ -	✔ 100%	December-05	May-06	
Squilchuck 1427 Rsvr-Trnsmsn	Design	December-11	December-11	✔ 0	\$ 2,250,000	\$ 2,250,000	\$ -	✔ 100%	December-08	January-09	
RI PH1 Safety Improvements	Sub. Comp.	October-09	June-10	⚠ -224	\$ 2,000,000	\$ 780,000	\$ (1,220,000)	✔ 39%	December-05	May-06	No work 2009 - deferred to 2010
IT Secondary Data Center	Sub. Comp.	July-09	July-09	✔ 0	\$ 1,999,477	\$ 1,994,039	\$ (5,438)	✔ 100%	December-04	December-05	