
Chelan County PUD

Continuation of the Rate-Setting Process
2009 Electric Rate Design - Update

August 18, 2008

Agenda

1. Updated forecast to 2012
2. Options to help close the gaps
3. Electric rate design – update
4. Next steps in the rate-setting process

Forecast assumptions – what's changed?

Updated assumptions since last Board update on May 8, 2008:

For the quarterly update on 8/4/08:

- Net wholesale probabilistic outcomes improved for 2008 and beyond
- 2008 budget forecast through year end improved

For the subsequent update on 8/11/08:

- Net wholesale probabilistic outcomes declined for 2008 and beyond
-

What hasn't changed

Board Governing Financial Policies:

- Provide integrated utility services
 - Target an overall operating ratio of 80-100% by 2011
 - Target a positive Change in Net Assets by 2011
 - Limit the potential surcharge to 14% under unusual circumstances (10% probability of this outcome or worse in any year)
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Known unknowns

- Climate change
 - Critical infrastructure protection standards
 - Conservation requirements
 - Renewable portfolio standards
 - Hatchery requirements
 - Survival standards
 - Carbon cap and trade markets
 - Water and Wastewater regulations
 - Uncertain financial markets (interest rates)
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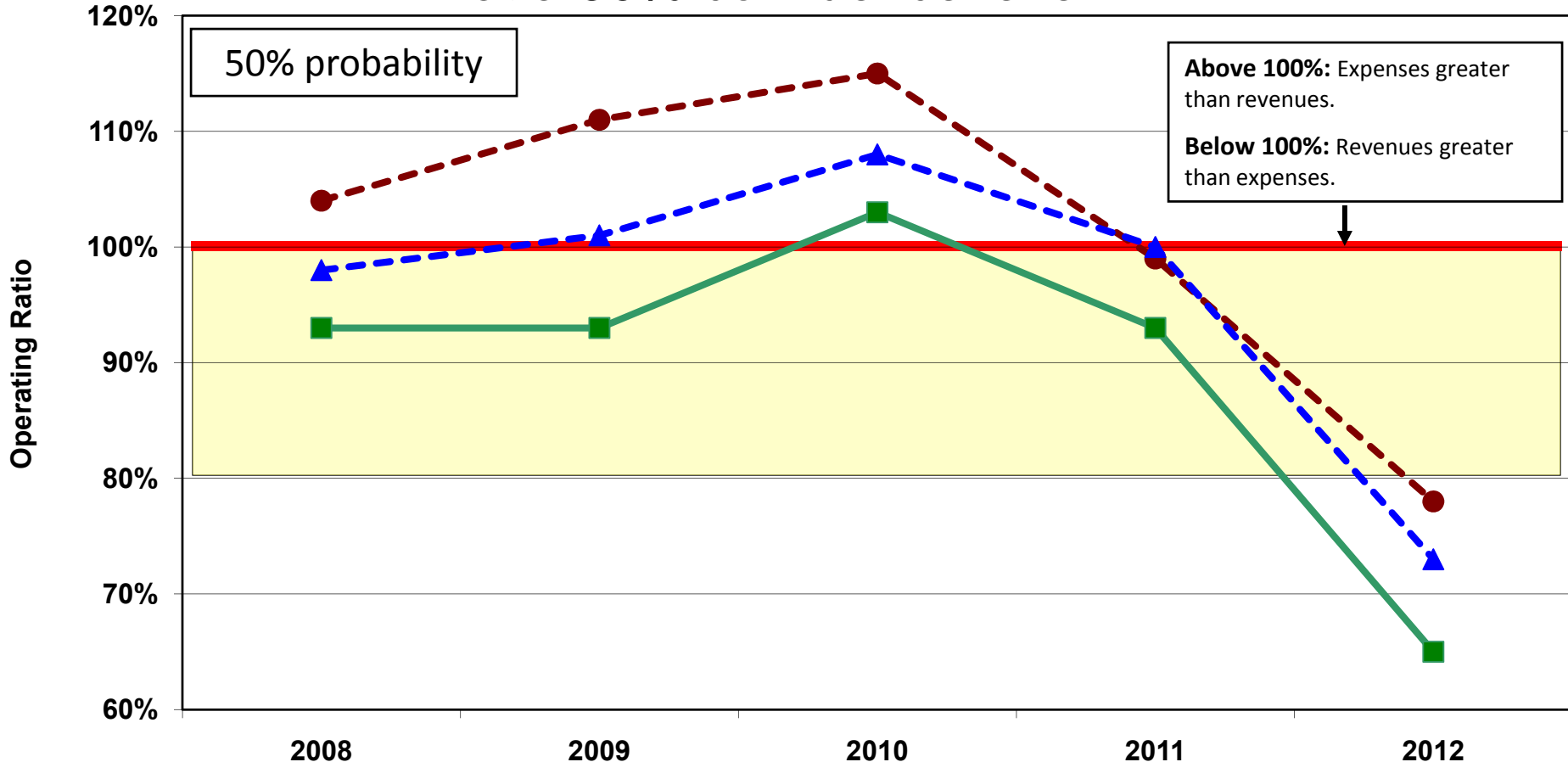
Are we on track with targets and strategic financial planning forecasts?

- 2009 - on track
- 2010 - stressed beyond current targets in off years
- Vulnerable to low wholesale outcomes
- Increasing upward pressure on costs
- List of known unknowns continues to grow

Need to keep “eyes on path”
to maintain future financial health

Utility Services Operating Ratio

at a 50% confidence level



50% probability

Above 100%: Expenses greater than revenues.

Below 100%: Revenues greater than expenses.

---●--- Board Balanced Strategy

—■— July Forecast

---▲--- August Forecast

Board "Balanced"

(5% Electric 2008-11, 9% W & WW 2008-12, implemented 1/1/08, NW focus on rural buildout)

July Forecast

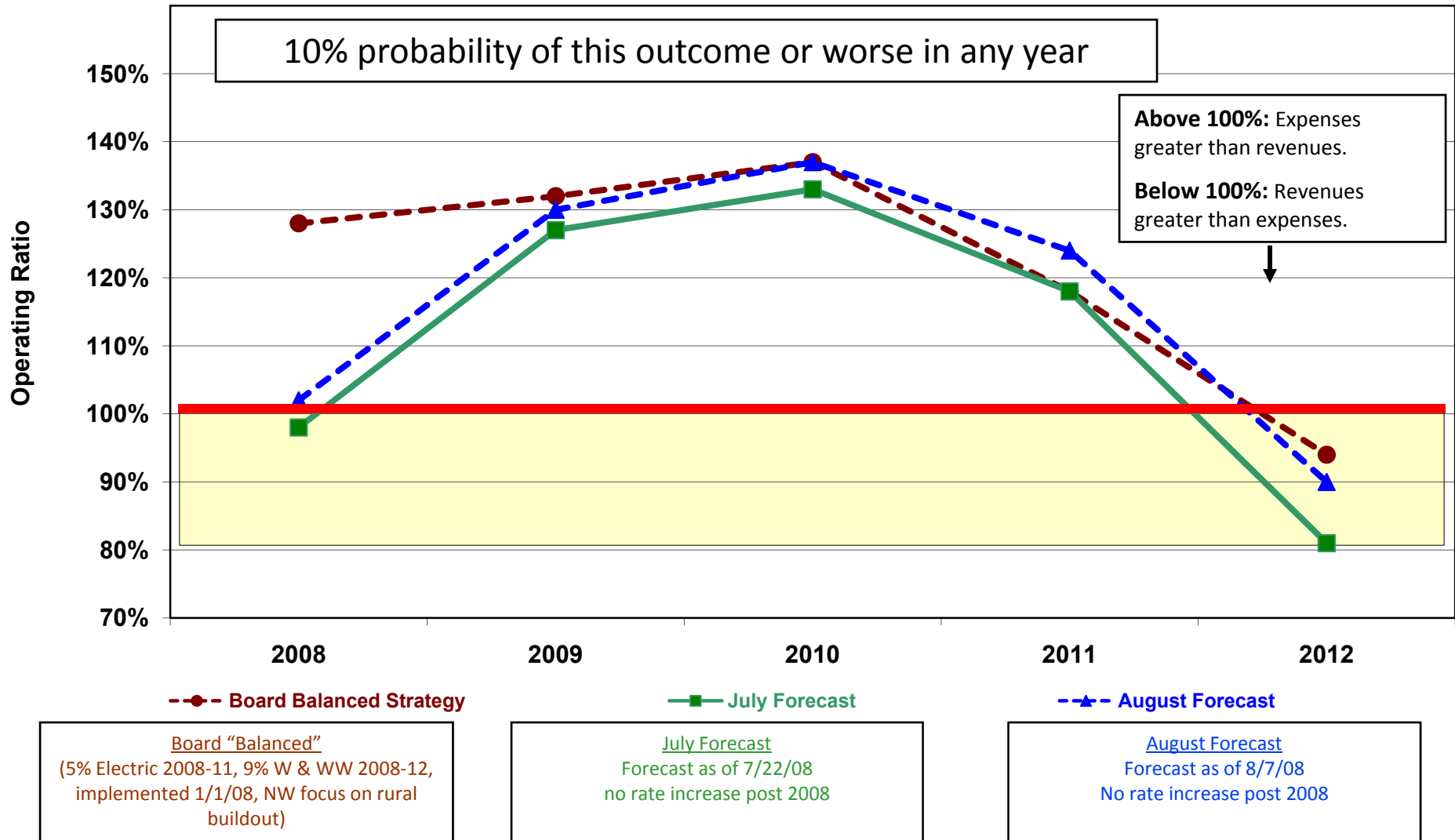
Forecast as of 7/22/08
no rate increase post 2008

August Forecast

Forecast as of 8/7/08
No rate increase post 2008

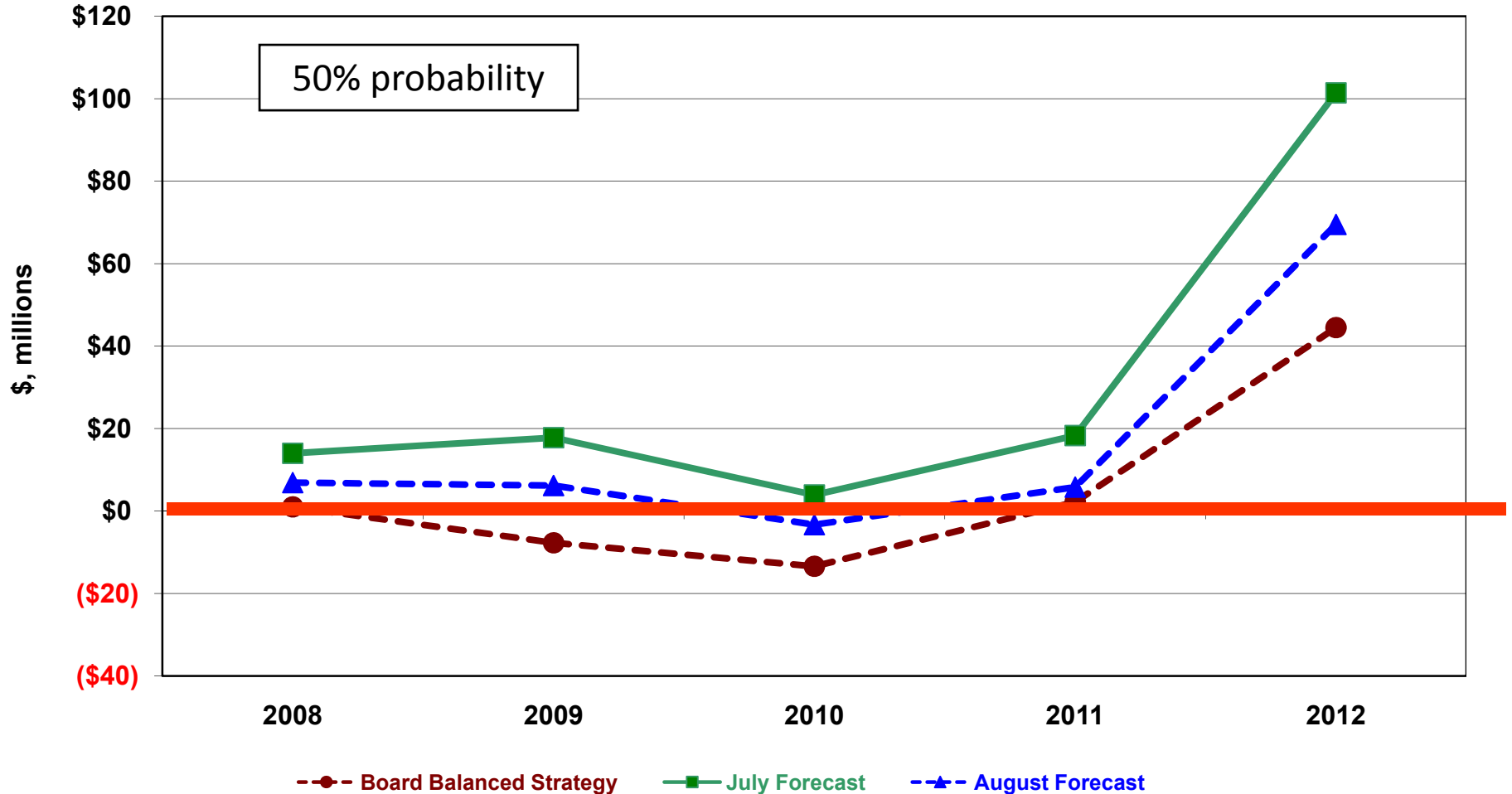
Utility Services Operating Ratio

at a 90% confidence level



Utility Services Change in Net Assets

at a 50% confidence level



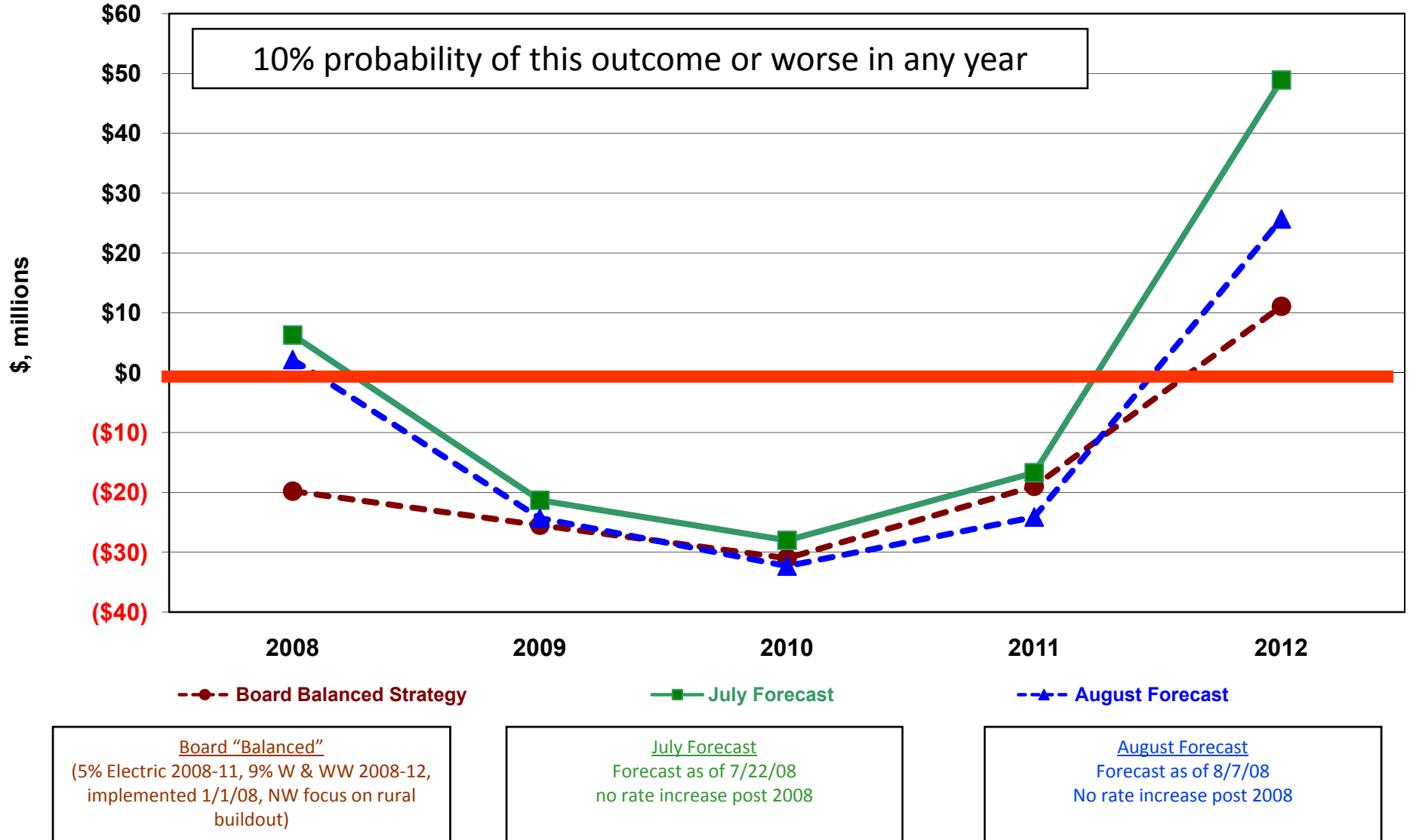
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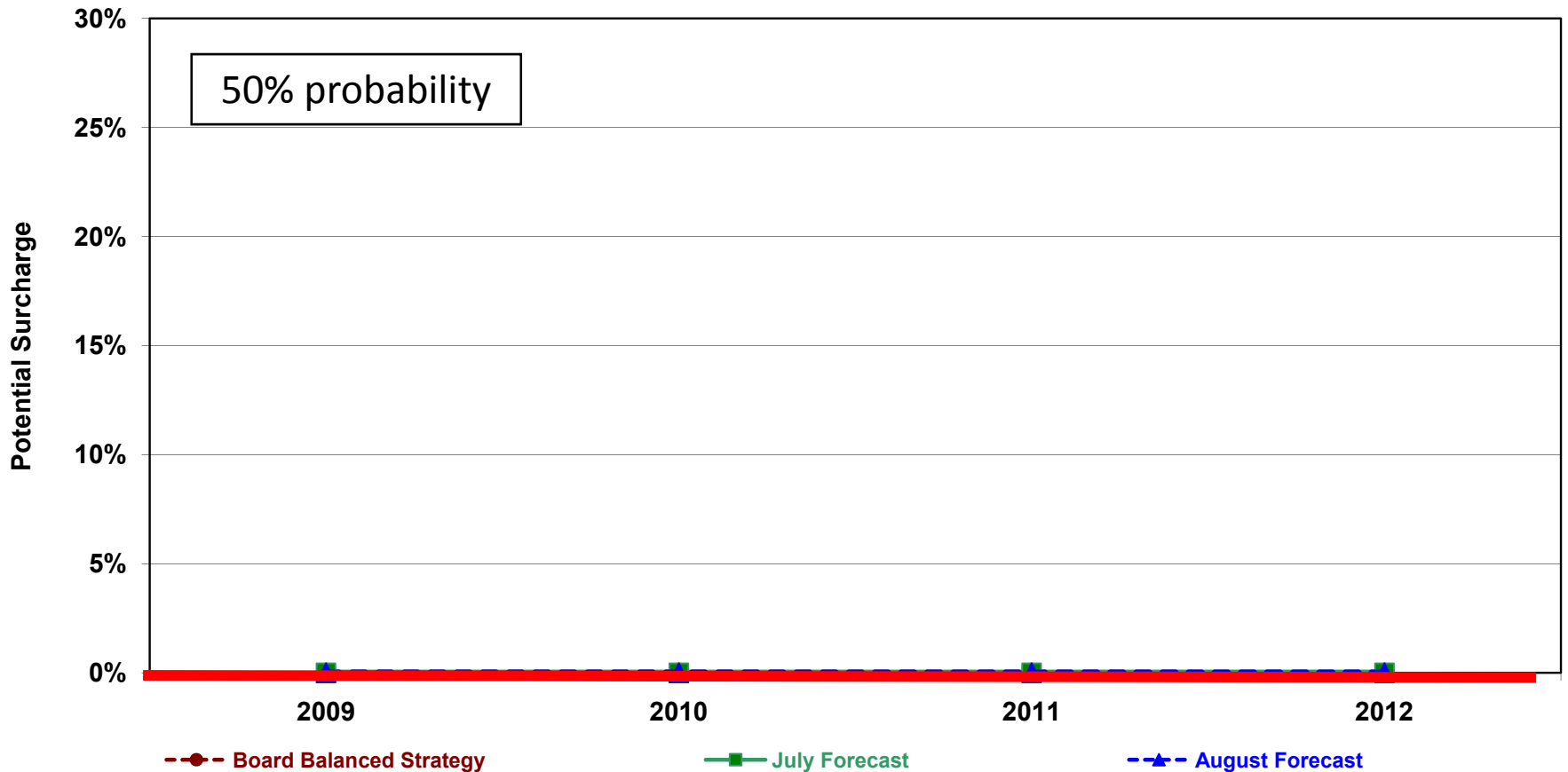
Utility Services Change in Net Assets

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Utility Services Surcharge Potential

at a 50% confidence level to meet 1.25 debt coverage



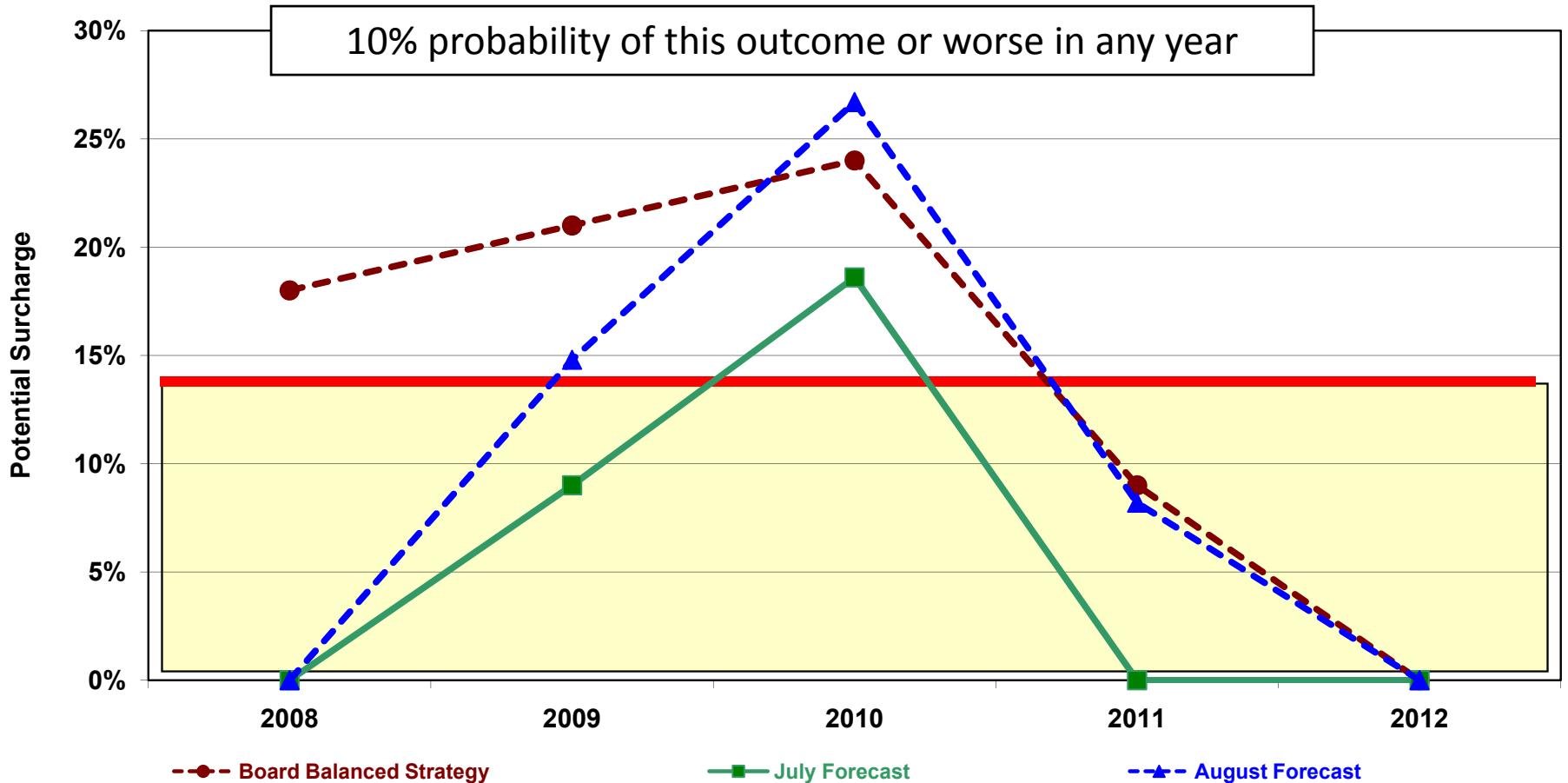
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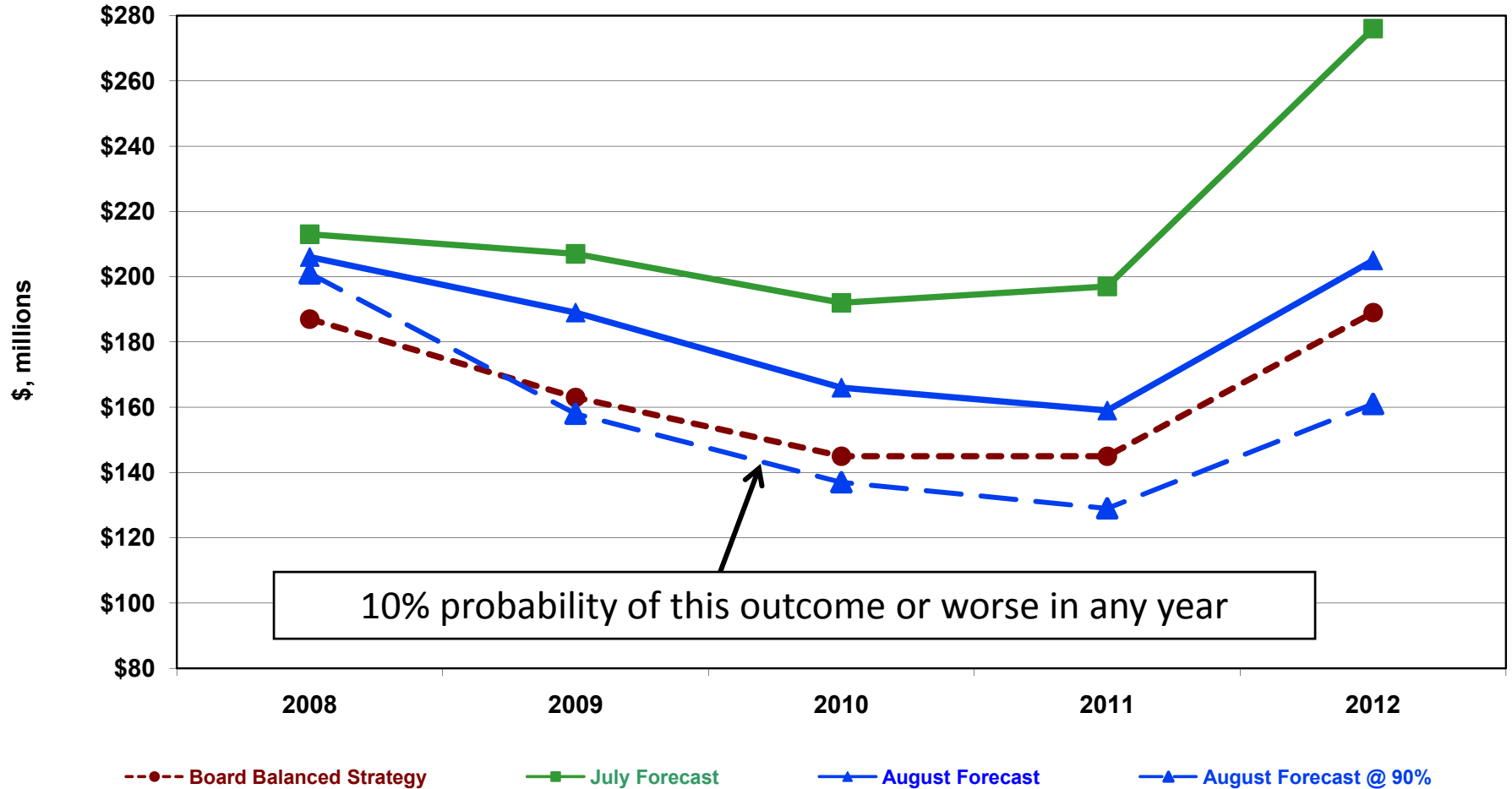


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 Forecast as of 8/7/08
 No rate increase post 2008

Utility Services Projected Cash Reserves



Board "Balanced"
 (5% Electric 2008-11, 9% W & WW 2008-12, implemented 1/1/08, NW focus on rural buildout)

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Eyes on 2010 – basket of options

- Electric, water and wastewater rates
 - Surcharges
 - Senior debt reduction (full or partial)
 - Flexible planning in capital spending programs
 - Evaluate asset and liability matching opportunities
 - Continued evolution of hedging strategies
 - Continued focus on cost containment and efficiency improvements
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Electric rate design update

Draft 1 based on:

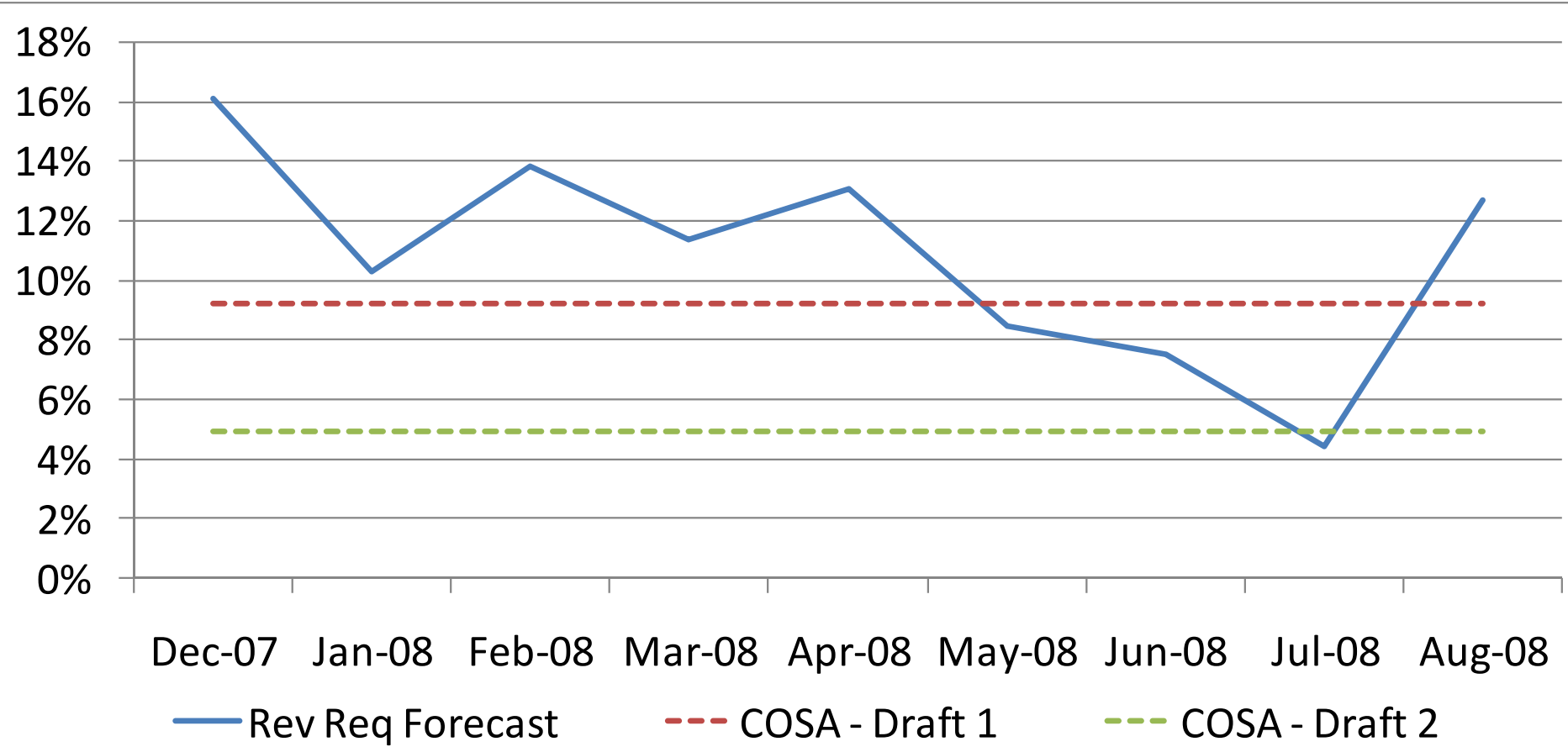
- Board guidance
- Cost of service analysis
- Collective perspectives of rate committee

Draft 2 changes:

- Additional executive team guidance
- Updated cost of service analysis with current forecast

Revenue Requirement Forecast Volatility

(2010 surcharge potential in excess of 14% target)



Electric rate design – COSA update

ELECTRIC	2010 COSA (5/6/08)	2010 COSA (7/22/08)	2010 COSA (8/7/08)
Residential	11.1%	5.2%	16.0%
Commercial	2.1%	0.9%	3.2%
Industrial	11.7%	5.5%	17.0%
Irrigation	9.6%	4.5%	13.8%
Frost Protection	5.5%	2.5%	7.8%
St Lights	(26.1%)	(27.3%)	(25.7%)
Interdepartmental	3.4%	1.6%	5.0%
Alcoa – 95/00	11.1%	5.2%	16.1%
TOTAL	8.2%	3.7%	11.9%

COSA: Cost of service analysis – includes \$20-\$24 million in net wholesale sales benefits

Board guidance for rate design

- ❑ Rates should be designed to promote conservation
- ❑ Assist a broader range of low-income customers through modifications to the tiered rate structure
- ❑ Phase in rate alignment between customer classes in small increments only, over time
- ❑ Small, incremental increases over time are preferable to large spikes in rates

Board guidance for rate design

Specific design modifications:

- Eliminate minimum charge
- Eliminate demand ratchet
- Modify irrigation season
- Streamline interdepartmental rates

Electric rate design - update

	2009 Draft 1	2009 Draft 2
ELECTRIC		
Residential	4.6%	3.2%
Commercial	1.0%	1.0%
Industrial	4.6%	3.2%
Irrigation	4.8%	3.3%
Frost Protection	2.4%	2.4%
St Lights	0.0%	0.0%
Interdepartmental	0.0%	0.0%
Alcoa – 95/00	4.6%	3.2%
TOTAL	3.4%	2.5%

Summary of key rate updates

ELECTRIC	2009 Draft 1	2009 Draft 2
Residential	4.6%	3.2%

- Initial tier expanded from 1,000 to 2,000 kWh
- Middle tier rate increased
- New 3,000 + usage tier added
- Base charge adjusted to cost of service results
- Minimum charge eliminated
- Discount programs increased from \$8.25 to \$8.50

Summary of key rate updates

ELECTRIC	2009 Draft 1	2009 Draft 2
Commercial (General Service)	1.0%	1.0%

- Energy charge adjusted toward cost of service
 - Small (0-39 kw) increased
 - Large (40+ kw) decreased
- Base charges aligned
- Demand adjusted toward cost of service
- Minimum charge eliminated
- Other similar rate components aligned

Summary of key rate changes

ELECTRIC	2009 Draft 1	2009 Draft 2
Industrial	4.6%	3.2%
Alcoa – 95/00	4.6%	3.2%

- Energy charge adjusted toward cost of service
- Base charge adjusted to cost of service results
- Demand charge aligned
- Ratchet eliminated
- Minimum charge eliminated

Summary of key rate changes

	2009 Draft 1	2009 Draft 2
ELECTRIC		
Irrigation	4.8%	3.3%

- Energy charge adjusted toward cost of service
- Demand charge unchanged
- Base charge adjusted to cost of service results
- Minimum charge eliminated
- Special off-season rates eliminated

Summary of key rate changes

ELECTRIC	2009 Draft 1	2009 Draft 2
Frost Protection	2.4%	2.4%

- Energy charge adjusted toward cost of service
- Demand charge adjusted toward cost of service
- Base charge adjusted to offset minimum charge impact
- Minimum charge eliminated

Summary of key rate changes

ELECTRIC	2009 Draft 1	2009 Draft 2
Street Lights	0.0%	0.0%
Interdepartmental	0.0%	0.0%

- No increase to move back toward cost of service
- Interdepartmental rate modifications are revenue neutral

Updated electric residential tiered rates

Rate Component	Current	2009 Draft 1	2009 Draft 2
Tier 1- Energy	2.29¢ First 1,000 KWH	2.30¢ First 2,000 KWH	2.30¢ First 2,000 KWH
Tier 2- Energy	2.84¢ 1,001 to 2,000 KWH	3.40¢ 2,001 to 3,000 KWH	3.30¢ 2,001 to 3,000 KWH
Tier 3- Energy	2.99¢ > 2,001 KWH	4.50¢ > 3,001 KWH	4.30¢ > 3,001 KWH

- Sends price signals to promote conservation
- Assists broader range of low-income customers
- High usage customers will pay more

Modified electric residential tiered rates – estimated customer impacts

Customers Affected	Percent of Customers	Monthly Impact
11,000	32%	\$1-\$5 ↓
14,000	40%	+/- \$1
5,000	14%	\$1-\$5 ↑
2,500	7%	\$5-\$10 ↑
2,500	7%	> \$10 ↑

Estimates are based on 2007 usage patterns
Actual impacts can vary

Electric draft - residential impacts

Estimated impact to customers' monthly electric bills:

Category	Current	2009 Draft 1	2009 Draft 2	Change from Current
Monthly Residential – Low Usage	\$37	\$35	\$35	\$(2)
Monthly Residential – Average Usage	\$55	\$58	\$57	\$2
Monthly Residential – High Usage	\$91	\$97	\$95	\$4

Electric draft - commercial impacts

Estimated impact to customers' monthly electric bills:

Category	Current	2009 Draft 1	2009 Draft 2	Change from Current
Monthly – Small Commercial	\$78	\$82	\$82	\$4
Monthly – Large Commercial	\$1,300	\$1,301	\$1,301	\$1

Other considerations

April 1 implementation date

- Estimated impact of \$675,000 on 2009 electric revenues
- Still on target - progress to buffer 2010 stresses
- New tiered rates would affect winter of 2009/2010
- Coincides with conservation program implementations
- Balances resources demands of other big projects
 - City of Cashmere
 - Automated meter system for Electric

Electric draft 2 summary

ELECTRIC	2009 Draft 1	2009 Draft 2
Residential	4.6%	3.2%
Commercial	1.0%	1.0%
Industrial	4.6%	3.2%
Irrigation	4.8%	3.3%
Frost Protection	2.4%	2.4%
St Lights	0.0%	0.0%
Interdepartmental	0.0%	0.0%
Alcoa – 95/00	4.6%	3.2%
TOTAL	3.4%	2.5%

Design supports:

- Align with COSA over time
- Assist a broader range of low-income customers through tiered rate structure
- Promote conservation through tiered rate structure
- Eliminate minimum charge and demand ratchet
- Modify irrigation season
- Streamline interdepartmental rates
- Small, incremental increases

Water and wastewater draft summary

	2009 Draft	2009 COSA
Water		
Residential	6.89%	7.90%
Commercial	7.03%	11.70%
Overall	6.94%	9.10%
Wastewater		
Residential	6.59%	32.2%
Commercial	6.15%	8.6%
Industrial	6.62%	27.6%
Overall	6.47%	25.4%

Design supports:

- Small, incremental increases
- Align with COSA over time
- Align locations (except Dryden Water)
- Promote water conservation through tiered rate structure

Combined residential impacts

Estimated impact to customers' monthly PUD bills:

Category	Electric	Water (10,000 Gal)	Wastewater
Monthly Residential – Low Usage	\$(2)		
Monthly Residential – Average Usage	\$2	\$(2) - \$9	\$3 - \$5
Monthly Residential – High Usage	\$4		

Services received vary by customer – about 40 customers have all 3 services

Next steps

1. Discuss any remaining questions
 2. Finalize options to present at informational meetings for public feedback
 - Electric, Water and Wastewater
 3. Set dates for three informational meetings
 - Wenatchee, Chelan & Leavenworth
 4. Set date for rate hearing
 - Board decision on rates for 2009
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Rate Process – PURPA Requirements

3 – Informational meeting, not > 30 days or < than 15 days, min 7 days notice or max 15 days before informational meeting. 30 day minimum Hearing Public Notice

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>	<u>Sat.</u>	<u>Sun.</u>
August 18	19	20	21	22	23	24
25	26	27	28	29 - Legal Notice weekly paper	30	31
September 1	2	3	4	5	6	7
8	9	10	11	12– Legal Notice weekly paper	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	October 1	2	3	4	5
6 - Rate Hearing	7	8	9	10	11	12
13	14	15	16	17	18	19
20 - Rate Hearing	21	22	23	24	25	26

Thank you