Strategic Utility Consulting









Chelan County PUD AMI Finding and Recommendations

Dale Pennington, Managing Director



February 6, 2017





Agenda

- Scope of Work
- Findings and Recommendations
 - AMI Goals
 - AMI Vendor Analysis
 - Updated Business Case
 - AMI Benefits
 - Deployment Approach
- Recap and Next Steps
- Q&A





Scope of Work



Scope of Work

- Update/validate project goals, success factors, and identify risks
- Outline the various AMI technologies
- Develop a comprehensive list of AMI system requirements/capabilities to be included in a future RFP
- Update the business case and revisit the benefits assumptions
- Update/assess the Information Technology (IT)/Operational Technology (OT) systems architecture
- Recommend AMI and MDMS acquisition relative to the ongoing CIS project
- Develop an AMI Project Management Plan



AMI Goals



AMI Goals

- During the Assessment phase, UWC worked with the District to derive the underlying business goals and objectives for AMI. The outcome of these discussions identified five (5) key goals:
 - Improve Customer Service
 - Improve Asset Management/Reliability
 - Improve Safety
 - Reduce Operating Expenses
 - Enhance Revenues
- These goals were confirmed with District staff during discovery



AMI Vendor Analysis



AMI Vendor Analysis Summary

- Vendor solutions exist that can cover the District's challenging territory
- Mesh, point-to-point, or hybrid network solutions are viable
- Careful consideration in selecting a solution in the future will be necessary as there are significant differences in the number of collector backhaul communications links that will be needed
- The vendor community is confident in their ability to provide the District with a solution designed for full system coverage

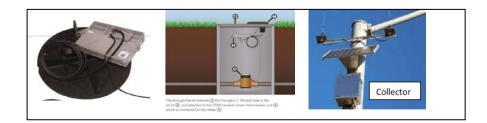


Typical AMI Field Equipment











Updated Business Case



Updated Business Case Results

Net Present Value
Capital Costs
Benefits Estimate (20-year life)
Internal Rate of Return
Payback Period

Base Case - Updated January 2017 Electric Only AMI + MDMS \$36k/year Backhaul	Base Case - Updated January 2017 Electric Only AMI + MDMS \$75k/year Backhaul	Base Case - Original July 2015 Electric Only AMI + MDMS	
\$1.143 Million	\$598k	\$4.325 Million	
\$13.194 Million	\$13.194 Million	\$13.381 Million	
\$32.9 Million	\$32.9 Million	\$35.7 Million	
8.1%	7.6%	10.1%	
14 Years	14 years	12 Years	

- Overall project NPV was lower compared to 2015, but positive
 - More conservative benefits assumptions
 - Higher annual software maintenance escalation rate (3% vs. 1.5%)
 - Higher discount rate used in the calculation (7% vs. 6.5%)
 - Capital cost estimate slightly lower



AMI Benefits

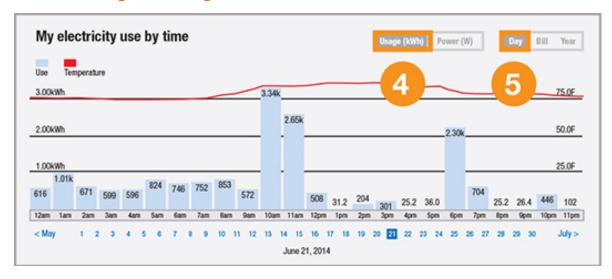


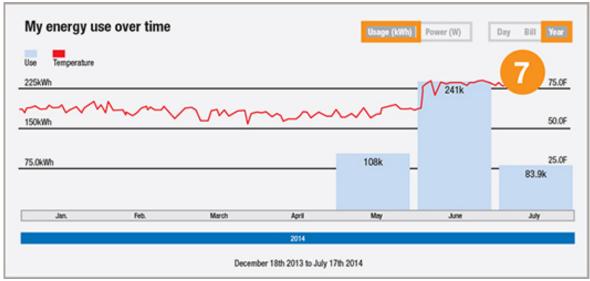
Qualitative Benefits

- Enhanced Customer Service
 - On-line management of usage and costs as they occur
 - Proactive notifications of unusual usage pattern
 - Prepay service
- Better Data for Ratemaking
 - More accurate cost of service data
 - More accurate revenue forecasting
- Analytics
 - Virtual metering to facilitate cross-functional analytics
 - Conservation programs



How do I communicate the data to my customers and what can they analyze?







Qualitative Benefits Continued

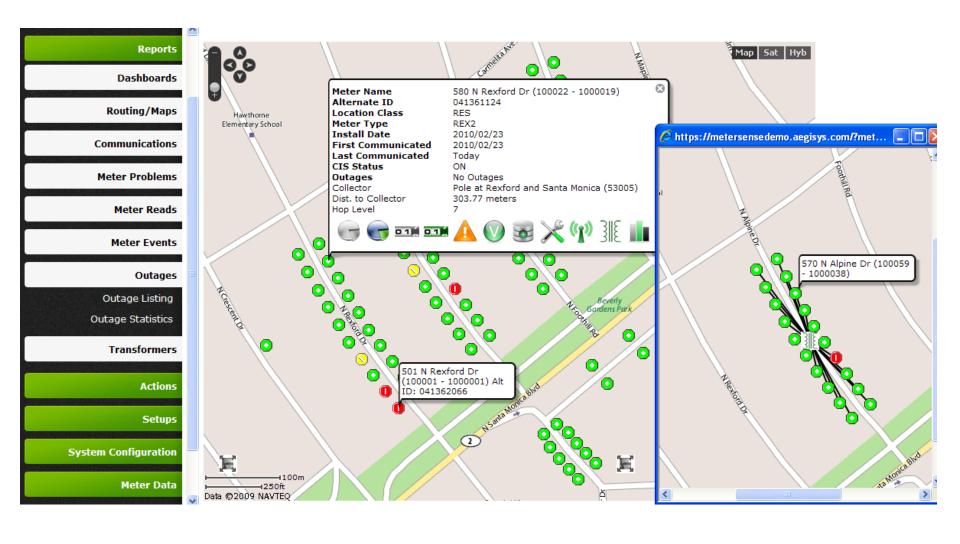
- Safety
 - Remotely read and disconnect meters
- Tools for Asset Management
 - Data beyond a monthly meter read
 - Voltage management
 - Outage management
- Societal Benefits
 - Reduce the overall carbon footprint
 - Conservation



Cost of Outages to Customers

- Lawrence Berkeley Lab study in 2006 estimated customer losses due to electricity outages of \$79 Billion / year
 - Per our original assessment, AMI can reduce outage time by up to 20% with real-time meter outage notifications and pinging capabilities
 - Use of AMI data and functionality to manage outages can result in savings to District customers
- A preliminary update to this study released in 2016 shows that number now at \$110 Billion / year





Tools to Assist with Outage Management



Deployment Approach



Deployment Approach

- Procurement The procurement process draws on all the prior planning to facilitate RFP development, evaluation, selection, and contracting.
- Planning for Operational Impacts Some business processes have to be re-engineered to support and realize AMI benefits.
 This creates a need to assess current business processes and resources and align them to meet Chelan business objectives.
- Implementation and Deployment To best facilitate a methodical approach to deployment, UWC recommends a Proof of Concept phase to prove full system functionality.

Education and Outreach is key component of a successful AMI project



Education and Outreach

- Development of internal education campaign
- Customer outreach and awareness
- Redefining customer engagement





THE SMART GRID AND AMI

The City of Ruston is at the forefront of the Smart Grid movement. The electric industry as a whole is making the transformation from a centralized, producerdriven network to one that is more interactive for consumers. The Smart Grid is characterized by a twoway flow of electricity and information. By incorporating innovative technologies into an improved electric infrastructure, the Smart Grid will advance utility performance and provide better service to customers.



The foundation of the Smart Grid is a term coined "Advanced Metering Infrastructure" or "AMI". An AMI system utilizes smart meters which automatically communicate consumption and other system data directly to the utility. These new meters measure and record usage data at a minimum, in hourly intervals. and provide usage data to both consumers and energy companies at least once daily.1 Most utilities currently have one month ready, which is used to estimate consumption and billing

- · Identifying product losses · Enabling active participation rate structures
- Reducing customer
- complaints and errors Enabling customers to
- Smart Grid extends these hanafits to include:
- by consumers · Operating resiliently against physical and cyber attack · Accommodating all
- operating efficiently

BRIGHT DEVELOPMENTS FOR RUSTON **LIGHT & POWER**

The City of Ruston successfully completed the design, procurement and implementation of a Smart Metering Pilot Project in 2009. During the course of the pilot, the City applied for the U.S. Department of Energy Smart Grid Investment Grant Program. Ruston was selected late October, 2009 to receive \$4.3 million in funding as one of only one-hundred recipients nationwide. Utility Automation and Engineering T&D Magazine awarded the City of Ruston the Smart Grid Project of the Year in March, 2010 for its innovative design in the grant application.

Goals for the Smart Grid Grant project include

- Renewable energy generation for targeted city
- A 50% reduction of distribution system interruptions
- Fuel reduction of 7,500 gallons
- · A 5% energy reduction overall for customers
- An estimated community cost savings of over

According to Darrell Caraway, Public Utility Manager, the three-year project also focuses on enhancements to customer account software, automation of the electric distribution system, and testing of energy storage devices including electric vehicles

Mayor Dan Hollingsworth said that when fully deployed, the new system will make Ruston's power grid more efficient and user-friendly. "These improvements will save Ruston customers on their power and water bills. It will also ensure more accurate meter readings," says the

The City retained Utiliworks, a Raton Rouge-based firm that builds smart utility solutions, to assist with the pilot and the grant application. Dale Pennington, Utiliworks' Managing Director, explains that the project fully accommodates all critical components of a smart grid as defined by EPRI- the Electric Power Research Institute. "Incorporating all these components which cut across so many technical disciplines will make this one of the forward thinking smart grid projects in the United States" says Dale Pennington

Contact: Zachary Simmons Utility Supervisor City of Monroe, LA zachary.simmons@ci.monroe.la.us (318)-329-2281



For Immediate Release

City of Monroe Meter Project Status Update

April 6, 2012 - Monroe, LA - The City of Monroe is now implementing an innovative set of technologies to benefit their customers-an Automatic Meter Reading (AMR) System. From July, 2011- August, 2012 the City's residencies and businesses will be upgraded with a new digital water meter at no additional cost to the customers.

In the next two weeks, the City's meter installation company, Vanguard Utility Service, Inc., is expected to be working in the following locations:

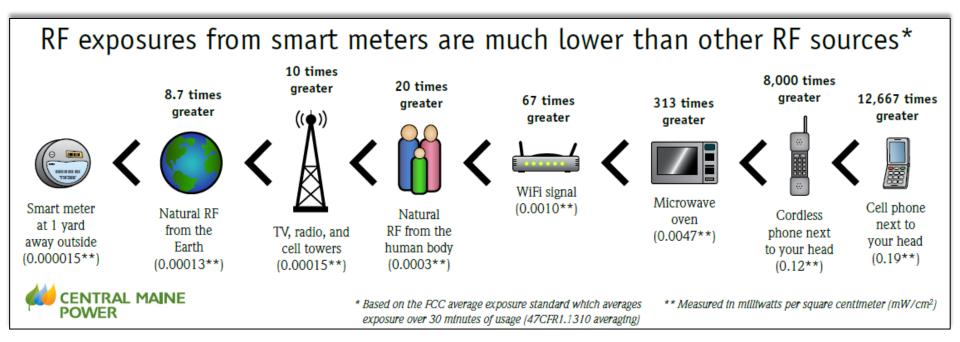
1 ST ST	BIENVILLE ST	HARVESTER DR	PARKER ST
2ND ST	BON AIRE DR	HICKORY ST	PARKVIEW DR
3RD ST	BONNER DR	HUDSON LN	PEACH ST
4TH ST	BROADMOOR BLVD	HWY 165	PEARL ST
5TH ST	BRYANT ST	JOFFREE ST	PECAN ST
6TH ST	BURG JONES LN	JOHNSON CIR	PETERS ST
7TH ST	BURROUGHS ST	KENAWAH ST	PHILLIPS ST
8TH ST	BYERS RD	LAKE DESIARD DR	PIERCE DR
9TH ST	CAGLE DR	LAMY LN	PLANTATION DR
10TH ST	CAMP ST	LIDELL ST	PLUM ST
HTH CT	CAPPOIL DP	I OCK DE	PAIRICH DP





RF Health Concerns

- Exposure to RF energies, from common household devices create RF levels several thousand times greater than that from an AMI meter
- Factors that affect exposure: Characteristics of the energy source,
 Time of exposure, Distance from source, Shielding from source
- Graphic developed by Central Maine Power is an easy to follow guide





Recap and Next Steps



Summary Findings and Recommendations

- Multiple AMI vendors can meet the unique characteristics of Chelan in a cost effective fashion
- The District has one of the best-prepared IT environments for AMI/MDMS that we have seen to date
- UtiliWorks recommends the District phase deployment to include a Proof of Concept (POC) with a AMI/MDMS solution integrated with the new CIS in a controlled setting
- The District should commit resources to complete the CIS and acquire an AMI/MDMS to realize the financial and qualitative benefits



Next Steps

- District to commence Community Outreach Effort early 2017
- Go / No-Go decision in April 2017 to proceed with AMI procurement starting with the development of a request for proposal (RFP) and inclusion into the 2018-2022 business planning cycle





Questions