### 2016 Customer Utilities Regional Service Center Review

September 30<sup>th</sup>, 2016 John Stoll



#### Overview

- Visited 3 regional service/operations centers during 2016
  - PacifiCorp, Yakima



- Mason PUD #3 near Shelton



Inland Power & Light, Spokane



- Focus was on learning from others, best practices & lessons learned
- Report will identify key take-aways

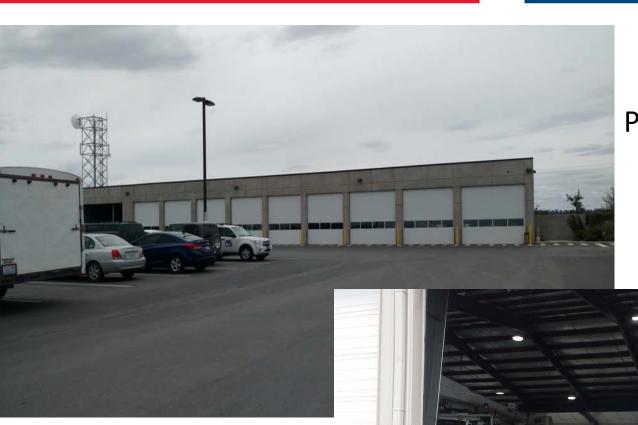


### Background -



- PacifiCorp was built in the 90's and in today's environment it is basically a large shell with minimal staffing
- Value—added site visit but minimal take-ways for Chelan PUD customer-focused aspirations
- They did demonstrate best practices in equipment and material storage, pictures are included





#### PacifiCorp - Fleet



## Background – Inland Power Inland

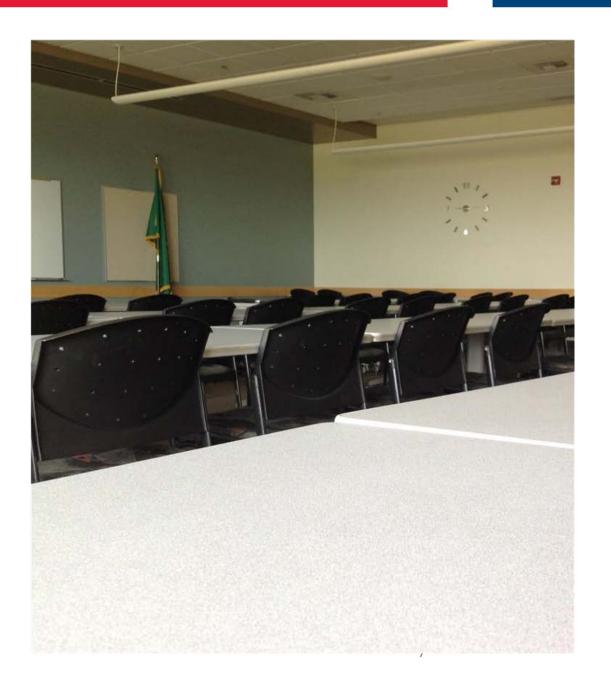


- 14 acre site
- Constructed in 2009 for ~\$11.5M
  - Admin \$6.475M
  - Warehouse \$2.635M
  - Fleet \$ 2.436M
- Admin building is ~25,000 sq./feet
- Should accommodate 110 employees
- ALCS Architect / Leone & Keeble Contractor
- Price included office furnishings sourced from the surplus market



#### Inland Power Admin Bldg





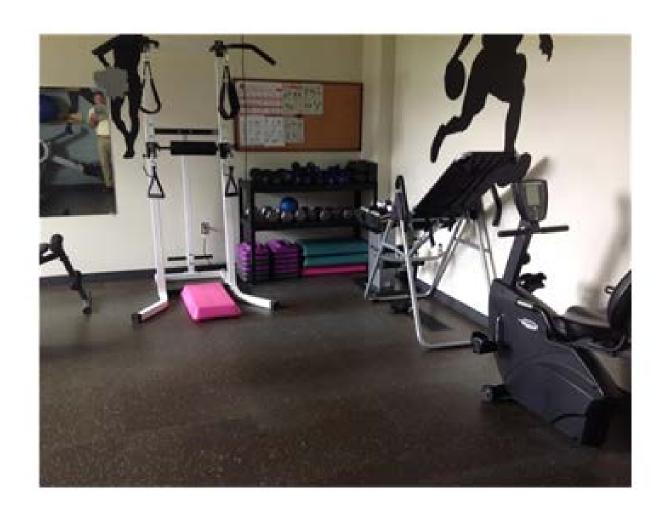
Inland Power Multi-purpose Training room





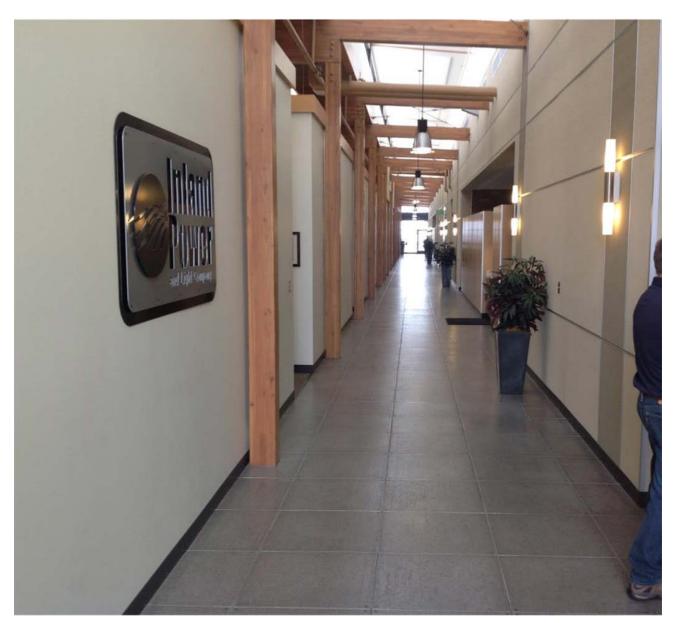
Inland Power Break room





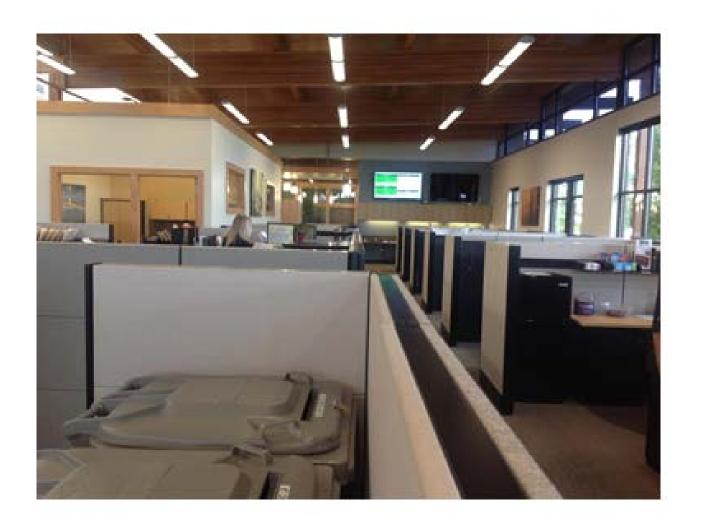
Inland Power Employee Stretching room





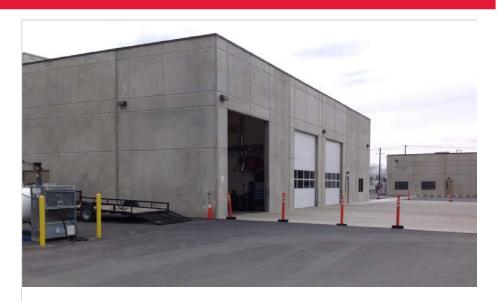
#### Inland Power Admin hallway





Inland Power Customer Svc & Admin







#### Inland Power - Fleet





### Takeaways – Inland Power



- Furnishings were sub-standard
- Utilized a 10x12 standard workspace
- Building design and layout created noise issues
- Many details were overlooked quality of cabinets/storage
- Office & work cube spatial challenges
- Siting of work groups created re-work



### Takeaways – Inland Power



- Building layout did not take into consideration the seasonal impact of the sun
- Grounds are not considered attractive –
   xeriscape to meet LEED designation
- Change of management brought a new perspective and ability to do some remodeling
- Overall a very attractive campus for the price



# Background – Mason County



- LEED Gold campus
- Future goal of Net Zero Energy
- Houses three Mason County PUD warehouses, field operations, vehicle maintenance, and administrative functions
- Interdisciplinary collaborative process with the architect and civil engineer created site stormwater management facilities that harvest 20,000 gallons of rainwater for irrigation
- Native plants throughout the site help meet the project's sustainability goals, expand protective habitat for native fauna, and provide seasonal color in flowers and foliage.

# Background – Mason County P



- 50 acre site
- Constructed in 2010/2011 for \$ 34.9M
- 43,000 2 story admin/office building
- 3 buildings for fleet, warehouse and craft related shops



### Takeaways – Mason County



- Strong pride in ownership demonstrated by employees
- Promoted as the community "front door"
- Highlighted wood products to support the tiein to the local community
- Leveraged improving the local water system as part of this project
- Temperate environment for open vehicle storage

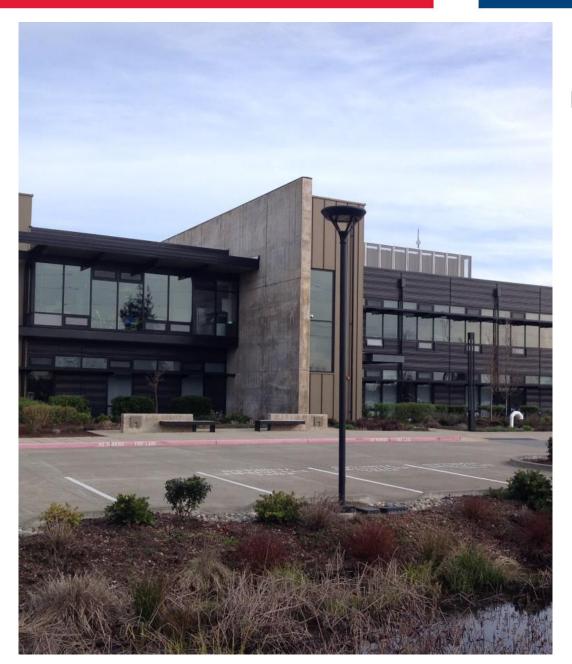


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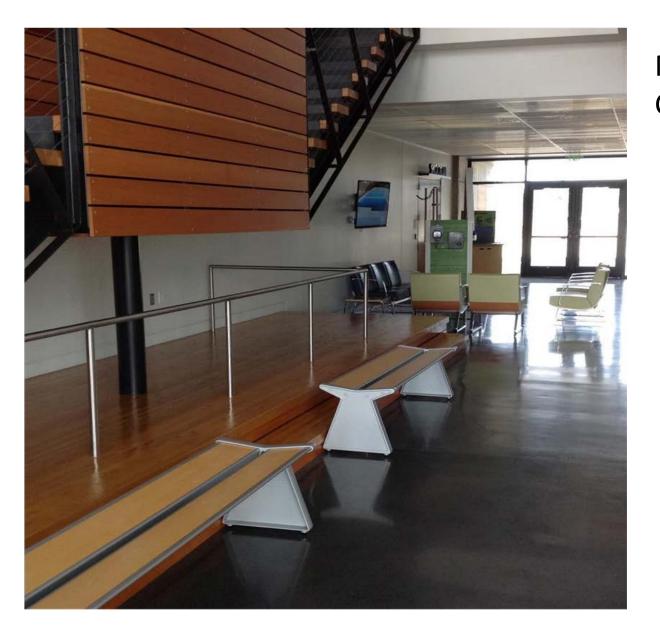
Front door to
Mason PUD 3
-Easy access /
egress
-Plenty of
customer parking





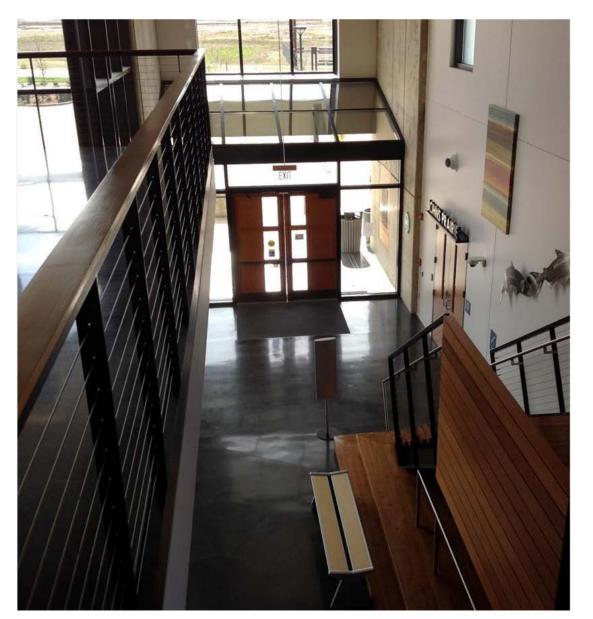
Front door to Mason PUD 3





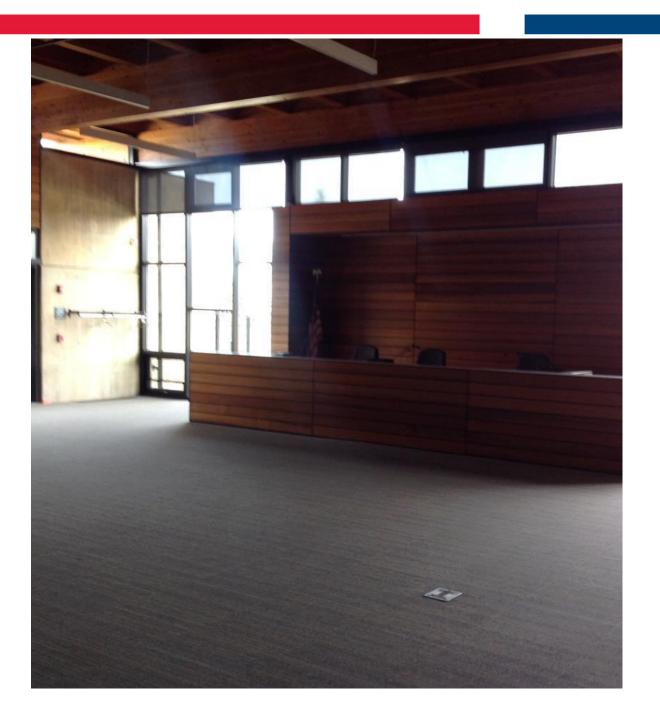
#### Mason PUD 3 Customer lobby





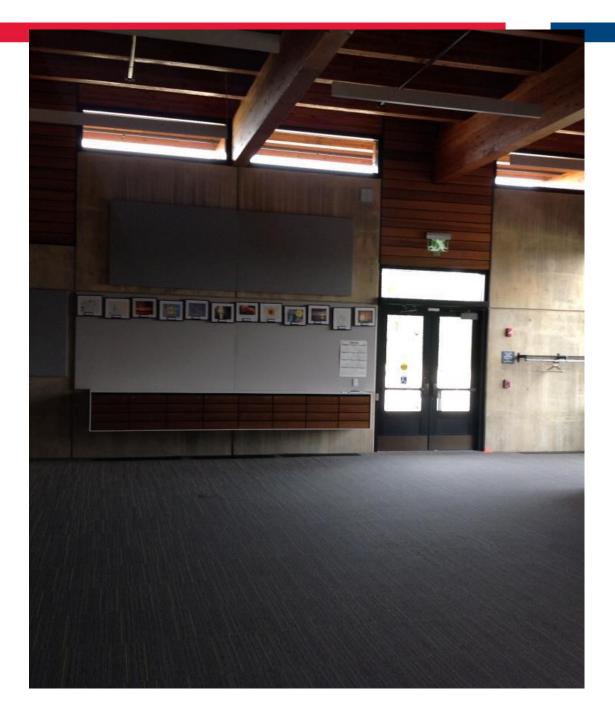
#### Mason PUD 3 Customer lobby





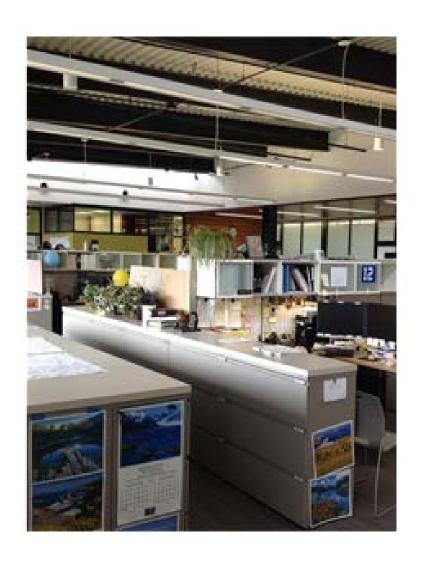
Mason PUD 3 – Board / Auditorium





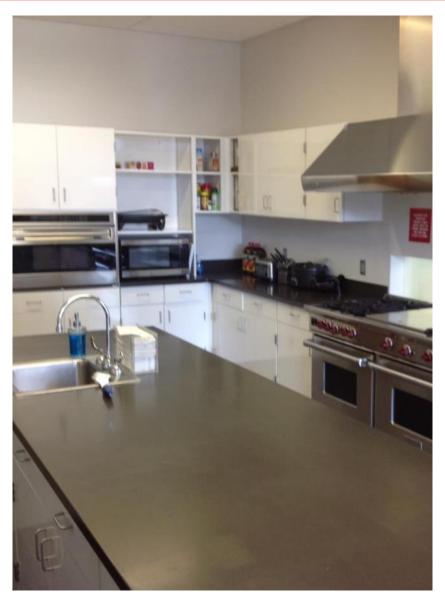
Mason PUD 3 – Board / Auditorium



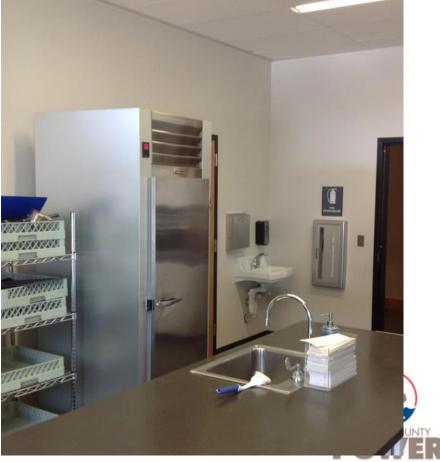


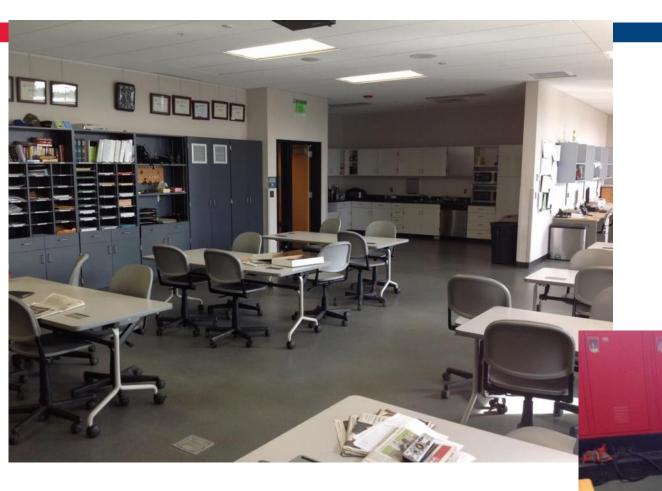
Mason PUD 3 Engineering workspace





Mason PUD 3 – Multi-use Kitchen for employees and storm response





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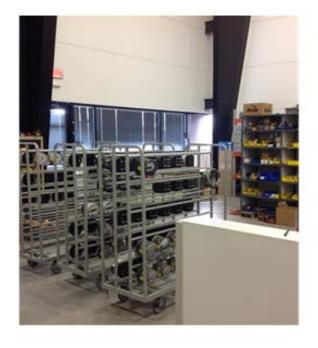
Mason PUD 3 – Bull room and lockers with boot dryers

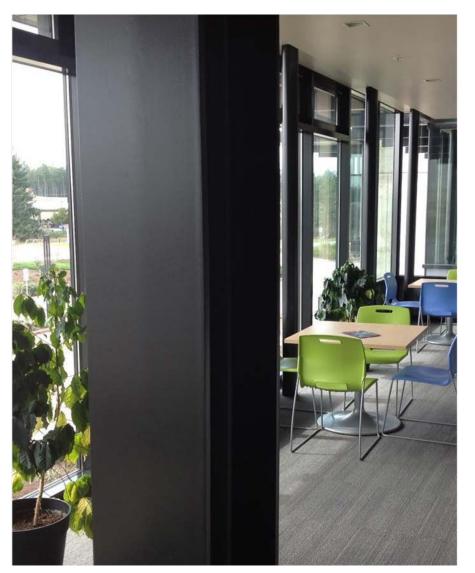


Mason PUD 3 Bull room / patio



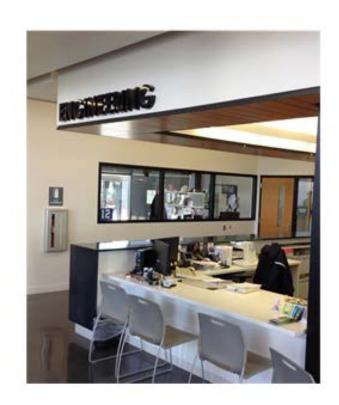
Mason PUD 3 Meter and Transformer Shop





#### Mason PUD 3 Employee break area





# Mason PUD 3 Customer facing





Mason PUD 3 Open but covered Fleet storage







Mason PUD 3 Open but covered wire storage



### Conclusions

- Seeing these 3 sites was extremely valuable to gain a better perspective
- Both Mason PUD 3 and Inland Power benefitted from the bidding climate during the 2009 recession
- Opportunity to locate work groups by function/nexus is leveraged
- Indoor vehicle and equipment storage is highly valued and improves the life of the equipment as well as pride in ownership by the employees

### Conclusions

- Plenty of space to allow for drive thru adds safety and efficiency
- When done right, these projects can improve customer satisfaction
- Storage in both office and shop environments needs proper attention
- Similarly the location of copiers and common areas is important
- Employee stretching/workout facilities were a consideration



### Conclusions

We are well-behind the efforts of our peers in providing our customers and employees at Chelan County PUD a service and operational center that meets a reasonable standard

